

# **CLEOPATRA HOSPITALS**

**GROUP** 



**Transforming Healthcare in Egypt** 

**Investor Presentation 1Q 2024** 

# **Disclaimer**

This presentation contains forward-looking statements, including, but not limited to, statements concerning expectations, projections, objectives, targets, goals, strategies, future events, future revenues or performance, capital expenditures, financing needs, plans or intentions relating to acquisitions, competitive strengths and weaknesses, plans or goals relating to financial position and future operations and development. Although Cleopatra Hospitals Group believes that the expectations and opinions reflected in such forward looking statements are reasonable, no assurance can be given that such expectations and opinions will prove to have been correct. By their nature, these forward-looking statements are subject to a number of known and unknown risks, uncertainties and contingencies, and actual results and events could differ materially from those currently being anticipated as reflected in such statements. Important factors that could cause actual results to differ materially from those expressed or implied in forward-looking statements, certain of which are beyond our control, include, among other things: business integration risk; compliance risk; recruitment and retention of skilled medical practitioners risk: clinical risk; concentration of revenue; currency and macroeconomic; information technology and operational risk; regional tensions and political risk; and other key factors that we have indicated could adversely affect our business and financial performance, which are contained elsewhere in this document and in our past and future fillings and reports. No part of these results constitutes, or shall be taken to constitute, an invitation or inducement to invest in Cleopatra Hospital Group or any other entity and must not be relied upon in any way in connection with any investment decision. Cleopatra Hospital Group undertakes no obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise, except to the extent legally required. Nothing in t





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# **Our Mission, Vision and Values**



- Delivering Leading Quality Services
- Ensuring Safety of all Stakeholders
- Growing Beds Supply & Expanding their Distribution
- Improving Quality of Lives Everyday

#### **Our Mission**



#### Sustainable Growth & Cross-Asset Collaboration

- Positive Impact to all Stakeholders
- Transformation of Healthcare Services Provision
- Fostering Overall Market Growth

#### Distinctive Workplace

- Empowering Our Team
- · Consistent Investing in Training & Technology
- Preferred Healthcare Employer

#### **Our Vision**



#### > Innovation & Investment

- Fueling Technology & Infrastructure
- Regulatory & Accreditor Bodies Alignment
- Future-Proofing Healthcare Sector Growth

#### Synergy & Quality Focus

- Amplifying Stakeholder Gains
- Elevating & Standardizing Service Quality & Safety
- Integration Leveraging Scale, Access, & Cost Synergies

# **Our Approach**







EXCELLENCE



PROACTIVE OWNERSHIP المبادرة والمسؤلية



INNOVATION الإبتكـــار



CARE الرعاية



COLLABORATION التعــــاون





# Q1 2024 Key Financial Highlights

The Group steepened its growth trajectory from FY23, recording record-high 1Q24 consolidated revenues of EGP 1,181 mn, up 52% versus 1Q23. This growth was driven by the expansion in CHG's core business as its Centers of Excellence continue to capture more of its patients' treatment cycles and optimize each hospital's patient base and case mix supported by optimal price increases. As a result, the Group served 302k cases in 1Q24, growing by 10% compared to 1Q23, with a preferred mix of cases across the Group.

To support this growth, CHG's leadership team implemented its annual strategic price increase effective January 2024, which helped bolster top-line growth and shield profitability without compromising the number or refinement of cases served. Management's commercial strategy played critical roles in ensuring the sustenance of refined patient mixes that fed into CHG's core business.

Q1 2024 Snapshot



EGP **1,181** mn

Consolidated revenues in 1Q24

+52% y-o-y



EGP 354 mn

Adjusted EBITDA<sup>1</sup> in 1Q24

+66% y-o-y; 30% Margin



EGP **205** mn

Net Profit in 1Q24

+92% y-o-y; 17% Margin



+92 % y-o-y

Earnings per Share Growth in 1Q24

**EGP 0.14** 



EGP 436 mn

Gross Profit in 1024

+64% y-o-y; 37% Margin



EGP **276** mn

**EBIT in 1024** 

+93% y-o-y; 23% Margin



301,983

Cases served<sup>2</sup> in 1024

+10% y-o-y



EGP 2.6 bn

•• Cumulative Medical Infrastructure Investment - FY18 to date





# CHG enjoys a Broad Network spread Across Greater Cairo, penetrating underserved regions

Leveraging a growing footprint, CHG continues to penetrate new segments of the population and provide high quality care to underserved regions across Greater Cairo



#### **CLEOPATRA HOSPITAL**

**CLEOPATRA HOSPITALS GROUP** 

(100% ownership)

#### **CAIRO SPECIALISED HOSPITAL**

**CLEOPATRA HOSPITALS GROUP** 

(57% ownership)

#### **NILE BADRAWI HOSPITAL**

**CLEOPATRA HOSPITALS GROUP** 

(99.9% ownership)

#### AL SHOROUK HOSPITAL

**CLEOPATRA HOSPITALS GROUP** 

(100% ownership)

#### **ELKATIB HOSPITAL**

**CLEOPATRA HOSPITALS GROUP** 

#### **CLEOPATRA OCTOBER**

(Leasehold Agreement)

#### SKY HOSPITAL

(Leasehold Agreement)

#### **CLEOPATRA CLINICS**

(100% ownership)

#### CLEOPATRA CLINICS CAIRO



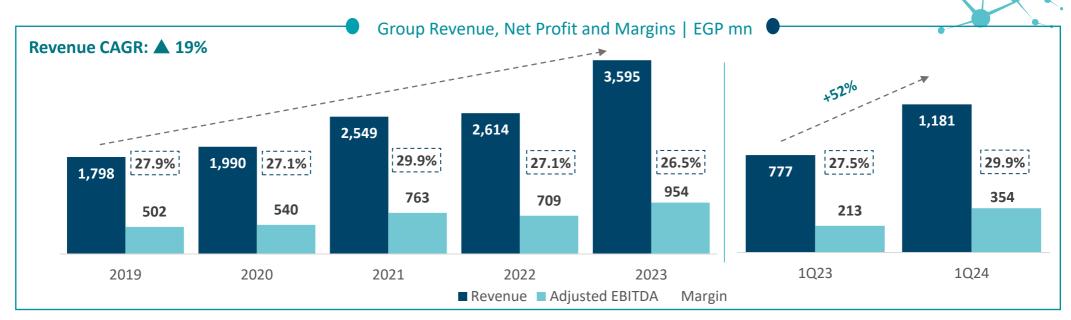


(60% ownership)

MUMTADA



# The Group is a Fast Growing, Diversified Healthcare Services Provider





#### **Hospital Services**

Cleopatra Hospital Group currently offers broad hospital services across all its facilities such as inpatient services, surgical activities, Cath labs and Emergency Rooms services

66%

EGP 782 mn 1Q 2024 Revenues





CHG operates
Radiology and
Laboratory services
across its facilities

**EGP 191** mn 1Q 2024 Revenues





CHG currently operates
two pharmacies located
in its polyclinics as well
as outpatient
pharmacies across its
network of hospitals

EGP 77 mn 1Q 2024 Revenues



#### Physical Therapy, LTC & Rehabilitation

CHG currently operates
Physical Therapy, Long Term
Care ("LTC") & Rehabilitation
CoEs through Cleopatra
October Hospital that also
includes acute and postacute care, as well as general
Rehab across its facilities

EGP 73 mn 1Q 2024 Revenues





The Group's polyclinics, that are strategically located at highly underserved suburban regions of Cairo

EGP 35 mn 1Q 2024 Revenues





IVF Fertility Solutions

Bedaya, the Group's fertility solutions arm, serves female and male patients and is located in the heart of West Cairo

EGP 23 mn

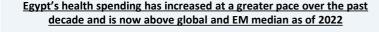
1Q 2024 Revenues

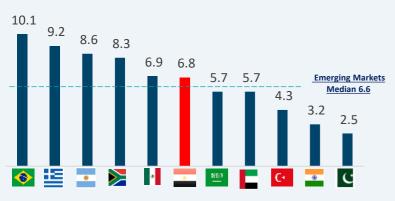






# **Large, Attractive, and Resilient Growth Market**

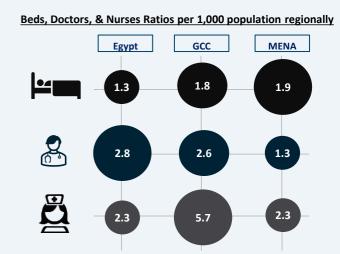




- Doctor/1,000 population ratio for Egypt is better than both MENA and GCC averages and for nurses it is at par with the MENA ratio.
- Beds/1,000 population in Egypt significantly lags MENA and GCC countries requiring significant investment to catch up with regional benchmarks
- Investments in healthcare infrastructure with an aim for comprehensive and technology driven healthcare provision will be key for Egypt's healthcare sector development the coming years

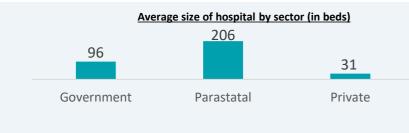
72

Total



- Egypt is currently witnessing high private insurance and direct healthcare coverage contracts penetration, on the back of a growing middle class population that demands quality private healthcare services.
- Egypt's private healthcare sector offers lucrative opportunities on with the increase in population being a key driver. Egypt requires approximately 38,000 new beds (based on Egypt's ratio 1.3 beds/1,000 population) with an estimated investment of USD 8-13 billion to fill in the growing demand gap.



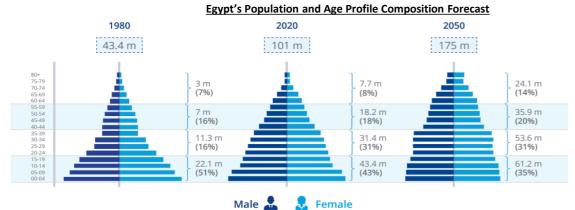


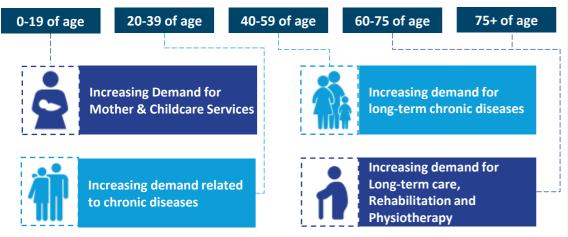
- During 2011–2019, number of beds in government sector (including parastatal sector)
  decreased at a negative CAGR of 0.8%, while private sector witnessed growth at the rate
  of 3.7% in number of hospital beds, reflecting increasing demand for private inpatient
  services.
- The growth of the healthcare sector in Egypt will be dependent upon embracing, developing and adopting new technologies and innovations within the private sector, with a focus on sizeable data driven, patient centric, and result oriented healthcare providers.

Sources: World Bank, IMF, CAPMAS, Colliers Consulting



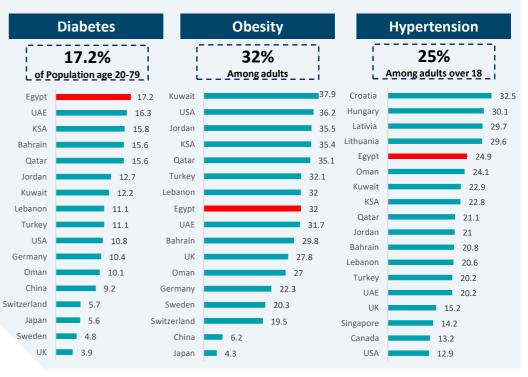
# **Growing Population & Prevalence of Lifestyle Diseases**





- The top six diseases which comprise over 66% of total outpatients in public and private hospitals in Egypt are; Pediatrics, Orthopedic Surgery, General Surgery, Dermatology and ENT.
- In the private sector, Internal Medicine, Pediatrics, OBG, ENT and Orthopedic Surgery comprise 48% of the total outpatient visits. This indicates that the demand for these specialties in Egypt is high and growing at a steep trajectory.

- The current population of Egypt stands at 105 mm (as of 2023) rising from 80 mn in 2010, a CAGR of over 2% for this period. Projections forecast Egypt's population to reach 130 mn by 2030 and 175 mn by 2050.
- Currently, 74% (c.75mn) of the population is under the age of 40 years and this is expected to increase to 86 million by 2030 and 115 million by 2050.
   8% of the population is over the age of 60 years, which is expected to increase to 18 mn by 2030 and 24mn by 2050.
- The rate of Lifestyle diseases in Egypt has been growing exponentially.
   Diabetes, Obesity, and Hypertension related diseases have been on the rise amongst Egypt's adult population, indicating the need for Centers of Excellence that tackle this prevalence. Noticeably, these centers have been growing in numbers across the region on the back of this dominant trend.



Sources: World Bank, IMF, CAPMAS, Colliers Consulting





# A leading healthcare services platform with sustainable competitive advantages



CHG was a pioneering force in Egypt's private healthcare sector, recognizing its potential early on. The Group introduced an innovative 360-degree integrated management system, *focused on delivering quality patient care and safety outcomes*. This holistic approach positions CHG as the preferred healthcare provider for both commercial and private patients in Egypt.

#### **Capital Resources**

- Only Healthcare Group of Facilities that is publicly listed on EGX
- Institutional Backing & Strategic Partnerships



 Consolidated operating cashflow CAGR of c.40% since listing to FY23



- Key partner in the Egypt's 2030
   Universal Healthcare Initiative
- Institutional dominated shareholding structure

#### **Integration**

- Integrated Group of facilities that enable cross asset functionality
- Strong ability for synergy and efficiency extractions as the Group grows



 CHG is the only fully integrated group of facilities in Egypt by virtue of its developed HIS/ERP system, Clinysis.



 Integrated supply chain enabling profitability margin expansions; CHG avoided c.EGP 70mn in costs in 2023

#### **Innovation**

- State of the art equipment & infrastructure
- Centers of Excellence that capture entire treatment journeys & focused on delivering quality patient care and safety of outcomes



 Growing roaster of fully integrated Centers of Excellence (CoEs) across high demand specializations



 CHG introduced the first robotic surgical unit, branded as RoboSurge, in a private hospital group in Egypt.

#### **Robust Business Model**

- Inorganic Growth: Synergistic Bolt-on acquisitions & Asset Light models
- Organic Growth: Consistent service offering expansions capturing entire treatment cycles



 CHG manages 772 beds on the back of strategic M&A activity since FY14 to FY19, and c.300 beds anticipated by FY25 via management contracts



Capacity optimization across the Group's facilities coupled with ramping up CoEs that feed CHG with a growing & refined patient base

#### **Economies of Scale**

- Largest patient base at a private healthcare provider, with a growing network across Greater Cairo
- · Market bargaining power



 Group serves over 1mn cases and conducts over 35k surgical procedures on an annual basis



 CHG is the largest private sector medical procurer of volumes across the sector's suppliers.

#### **Leadership & Governance**

- Institutionalized healthcare provider with a distinguished Board of Directors
- Experienced centralized management team that fosters sustainable growth



A centralized recruitment team overseeing all CHG's employment activities & allocating personnel effectively across the Group



 Scheduled development programs across all functions of medical and non-medical practices

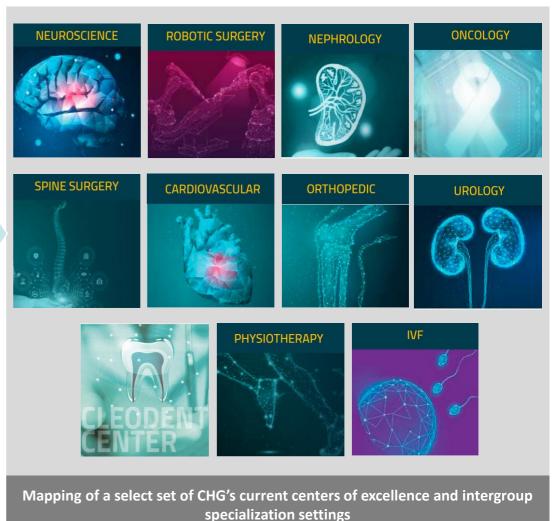




# A High-Level Perspective on the Key Pillars That Make Up CHG's Definition of Centers of Excellence

## **Defining Centers of Excellence** Competitive **Defined Scope & Nursing & Residents** Advantage & **Sales Focus Team** Differentiation **Medical Equipment & Consumables Payor Recognition Planning Technology** Medical & **Branding & Marketing Consultants Operational SoPs Focus** Multitude **Training & KPIs** of Events & **Certifications Tracking Affiliations** A high-level perspective on the key pillars that make up CHG's definition of centers of excellence

#### **Select Examples of CHG's Centers of Excellence**

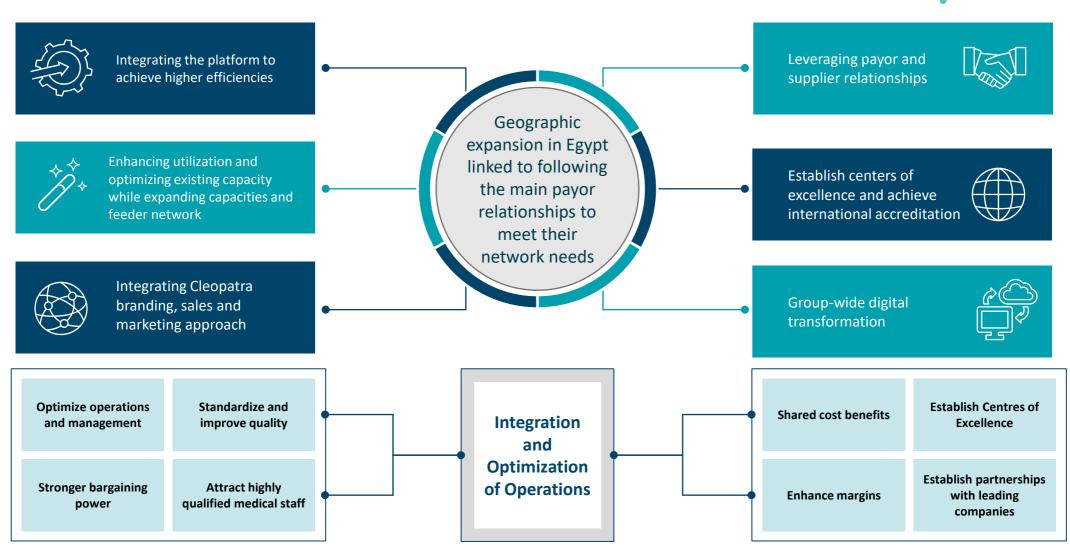






# **Defined Core Growth Strategy**





Leveraging group synergies to expand the reach of affordable quality patient care



# Cleopatra October Hospital – CHG's Flagship Hospital of West Cairo & the Latest Addition

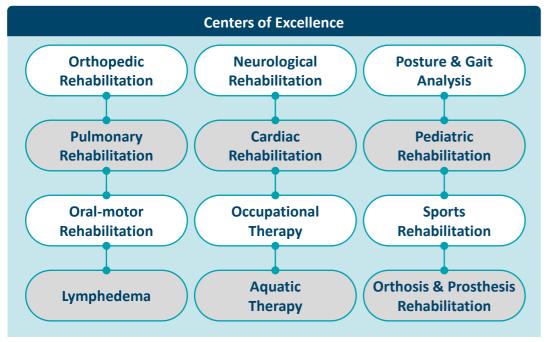
#### **Facility Overview**

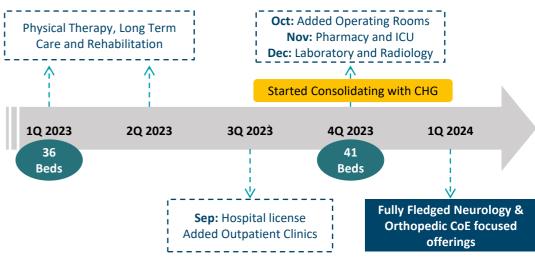






CHG has transformed the hospital into a world-class tertiary hospital, specialized in orthopedic and spine surgeries with the biggest physiotherapy rehabilitation, pediatric rehabilitation, and sports injuries COEs in Egypt & MENA





- 18 Years Usufruct Agreement
- In Q4 2022, CHG assumed hospital operations and positioned it as a worldclass Physical Therapy, Long Term Care and Rehabilitation Center of Excellence ("CoE")
- The largest operating facility in the Group today, standing at c.30,000 sqm
- Currently the hospital is in the ramp up phase with a bed capacity of c.40 beds, and planned to increase to c.90 beds by Q4 2024



# CHG continues its network expansion into underserved regions through Sky Hospital – East Cairo's new State-of-the-Art Flagship project







In line with CHG's strategy to meet growing demand for quality healthcare services that stems from underserved regions, the Group has is in the process of launching a top tier hospital in East Cairo that will introduce c.240 new beds to the market over 2024/2025

#### **Sky Hospital Specifics & Key Figures**



240+ Beds

700 mn+



7 OR's + 2 Cardiac Cath Labs



EGP 2.4 bn Invested in the next 3 years





1 mn Patients Capacity



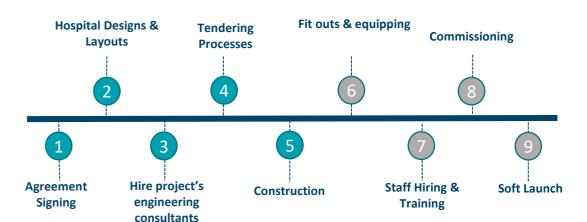
2,000+ New Jobs Created (once fully operational)

in state-of-the-art

medical technology



Launch Date
Phase 2 (240 beds):
Q1 2025







# With a plethora of experience, CHG ventures into a new expansion model and prepares for its first regional partnership in Saudi Arabia



Leveraging on its strong management team, CHG can expand regionally via an asset-free and cost-free model whereby it operates healthcare facilities for service fees and performance-based incentives.

#### **Hospital Specifics**

Partnership Fee Structure Pre-operational & Operational Service Fees

Performance – based incentives

Capacity

190

LTC and Rehab beds

10

ICU beds

**Other Specs** 

CHG

**Main Operator** 

Q4 2024

**Expected Launch Date** 



#### **Hospital Treatment Focus**

1

#### **Long-Term Care**

Comprehensive rehab and long-term care service offerings of relevant subspecialties; namely Neurology, Orthopedic, and Cardiology

2

#### **Post Acute Rehabilitation**

Specialized rehabilitation comprehensive services for patients who need intensive rehabilitation

3

#### **Outpatient Care & Diagnostics**

Diagnostic and outpatient comprehensive services including state of the art physiotherapy programs designed to complement the hospital's core LTC and rehab offerings

4

#### **Home Transition**

A highly trained subspecialized multidisciplinary team specialized in caring for patients in their homes and enhancing the patients' and their family's quality of life







CHG employs best-in-class corporate governance standards that are in line with the highest international standards...

#### **OPERATIONS**

#### ABC

- CHG has a zero-tolerance approach to bribery and corruption with a clear anti-bribery and anti-corruption policy for all stakeholders to abide by
- CHG follows all applicable local laws and more stringent international frameworks to ensure that there are no facilitation or bribery payments made

#### No Referral Fees

- CHG does not pay any referral fees or kickbacks to physicians and instead has recently developed a Doctor Sales team to revolutionize the sector in Egypt
- The sales team focuses on improving the hospital service to the physician and maintains close communication - improving loyalty and engagement

#### **Medical Council**

CHG recently launched a group-wide medical council
with multiple responsibilities – including (1) ensuring
that medical personnel are providing the best medical
care and outcomes for their patients (2) keeping CHG at
the forefront of medical research and technology across
all relevant services

#### **Audit Committee - 5 Members**

 The Audit Committee oversees the Group's financial controls with emphasis on: (1) integrity of internal controls and financial reporting; (2) performance of the internal auditors and the function (3) review of audited financials and external auditor performance (4) compliance with legal and regulatory requirements

#### **Remuneration Committee – 3 Members**

- The remuneration committee has established a formal and transparent process for fixing and reviewing the remuneration for the senior executives of the Company
- The remuneration committee also reviews KPIs and achievement of the Group's targets

#### **Quality & Medical Ethics Committee – 3 Members**

- The Quality and Medical Ethics Committee reviews the quality of care provided to the patient as well as medical KPIs for the Group in line with international standards
- The committee reports to the board compliance with the Group's Quality manuals and realization of medical outcomes

#### **BOARD COMMITTEES**





# ... supported by a board of directors dominated by experienced independent and non-executive directors...

The Group's Board of Directors provide the necessary oversight and combination of expertise to thoroughly oversee the Group's corporate governance framework, a cornerstone of the Group's long-term success and value creation

#### Chairman



**Ahmed Badreldin** 

Chairman

#### **Executive Board Member**



Dr. Ahmed Ezzeldin

Executive Member & Group CEO

#### **Care Healthcare Representation**



Samia El Baroudy



Badr Alasem



Sadhak Bindal

#### **MCI Capital Healthcare Partners Representation**



Mahmoud Attalla



Hesham Gohar



Hossam Eldin Abdelwahab



Ahmed Sobhy

#### **Independent Board Members**



Nabil Kamhawy

Former Head of Ernst & Young Egypt



Dr. Mahmoud El Meteini

Former President of Ain Shams University



Dr. Mohamed Awad Tag El Din

Advisor to the President of Egypt for health and prevention affairs Former Minister of Health



**Tarek Kabil** 

Former Minister of Trade and Industry





# ... and led by a highly competent and ambitious management team comprised of accomplished industry veterans with vast experience in the healthcare sector

The Group is managed by a seasoned team that brings along deep industry experience to their respective positions gained in leading regional and multinational companies and hospitals

#### 25 Years

**Average Years of Experience** 

#### 8 Years

**Average Tenure at the Group** 



Dr. Ahmed Ezzeldin **Group Chief Executive Officer** 



Dr. Mohamed Ibrahim Medical Council Head

#### **Head Office**



Adel Mistikawy Chief Financial Officer



Marwa El Abbasiry Chief HR, Compliance & Legal Officer



Hassan Fikry Chief Strategy & **New Business** Officer



Amr Al Ashkar Chief Technology Officer



**Tamer Salah Chief Commercial** Officer

#### **Hospital Managing Directors**



Dr. Hany Victor coo Cleopatra & Sky Hospitals and East Polyclinics



Dr. Nanees Adel coo Nile Badrawi & Cairo **Specialized** 



Dr. Hamada AbdelHamid MD Cleopatra October Hospital and West Polyclinics



Dr. Sameh Wasfy MD Al Shorouk & Al Katib Hospital



Osama Nosseir Revenue Cycle Management Director

**CAPEX Planning &** 

**Biomedical** 

Enaineerina

Director



**Eman Fouda** Supply Chain Director



Soliman El Aasser **Transformation** Director



Dr. Kareem Awad **Pharma Director** 



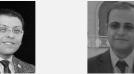
**Amr Sherif Engineering Projects Director** 



Dr. Ghada Barakat **Marketing Director** 



Farah Sami Corporate Strategy & IR Manager



Dr. Saad Adel MD Nile Badrawi & Interim GM Mumtada Hospital



Dr. Hossam Momtaz **GM Cairo** Specialized Hospital



Dr. Hazem **ElAshmawi** MD Bedaya Hospital







#### **Historical Financial Performance Overview**

#### Q1 2024 Snapshot

The Group achieved **record-high revenues of EGP 1,181 million in 1Q24, up 52% from 1Q23**, driven by the **expansion of CHG's core business** and strategic price increases in January 2024. **Profitability margins improved significantly**, with increases of three percentage points in gross profit, five in EBIT, three in EBITDA, and four in net profit, **reflecting strong financial management.** 

All assets reported positive EBITDA, including Cleopatra October, which achieved a 6% EBITDA margin in its second quarter of operations. Consolidated net profit for 1Q24 rose to EGP 205 million, a 92% increase from 1Q23, with net profit margins rising from 14% to 17%. The Group's optimal capital structure and strategic growth model continue to drive and expand profitability.





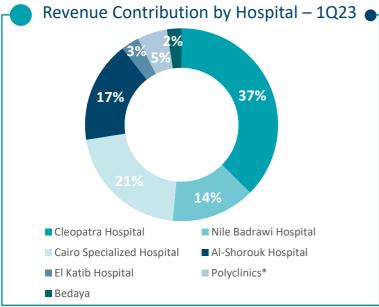


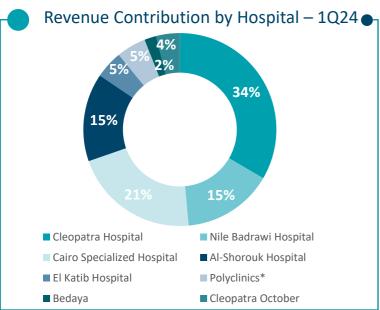






# **Group Revenue Contribution by Hospital & Segment**



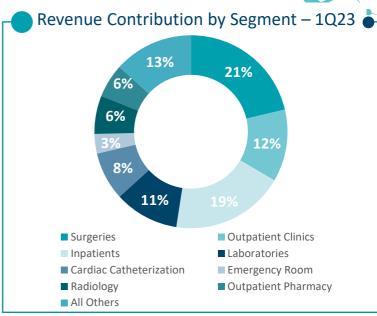


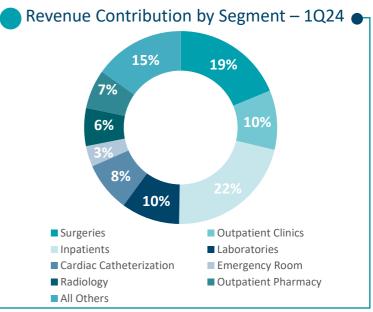
cHG's outpatient and emergency departments significantly boosted growth in inpatient services, surgical procedures, and catheterization labs, contributing 13% to overall revenue in 1Q24. Outpatient revenue increased by 25%, with an 11% rise in average revenue per patient (ARP), while emergency patient revenue rose 61%, with a 63% ARP increase.

Inpatient services, surgical, and catheterization procedures made up 49% of total revenue, with inpatient revenue up 72%, driven by a 63% rise in ARP and a 5% increase in patient volume.

Surgical revenue grew 34%, and catheterization lab revenue rose 57%, through optimized treatment and case mixes.

Diagnostic services, including laboratories and radiology, made up 16% of consolidated revenues in 1Q24. Strategic pricing and increased test volumes led to 38% growth in laboratory revenue and 51% in radiology revenue.

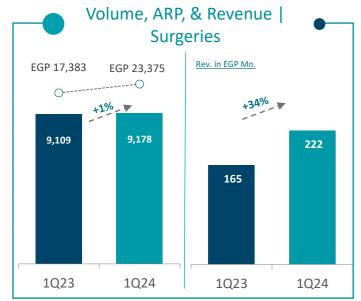


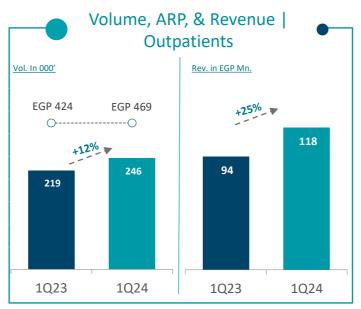


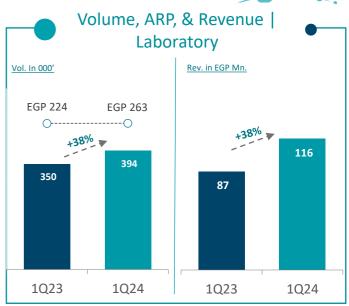


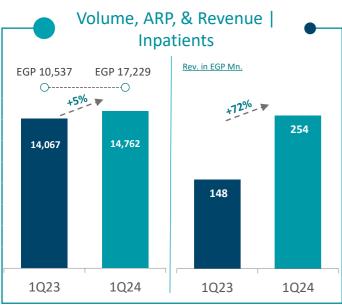
## **Core Business Driven Growth**

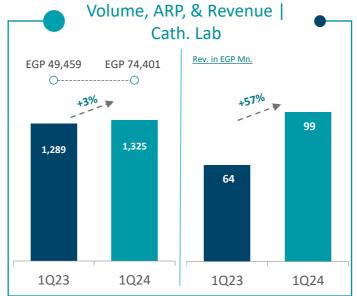


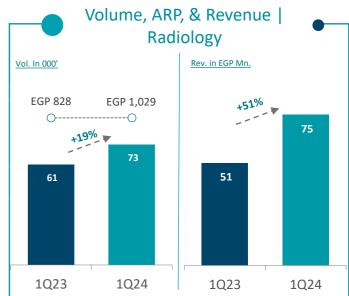








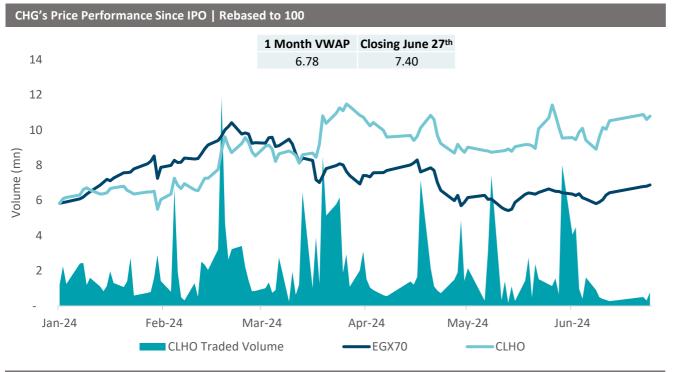






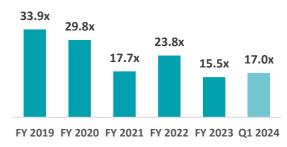
## **CLHO.CA Share Performance**



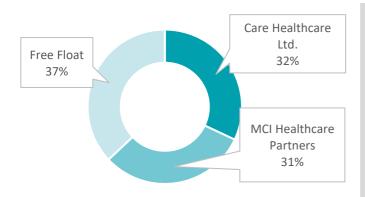


# EV/EBITDA Valuation Multiples (x) 14.1x 10.8x 8.9x 8.4x 9.9x FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 Q1 2024



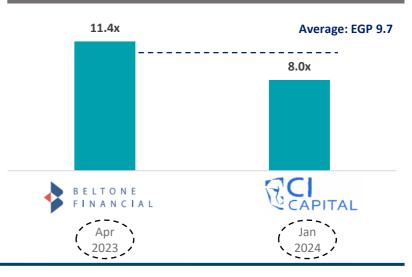


#### Shareholding Analysis | as of March 2024





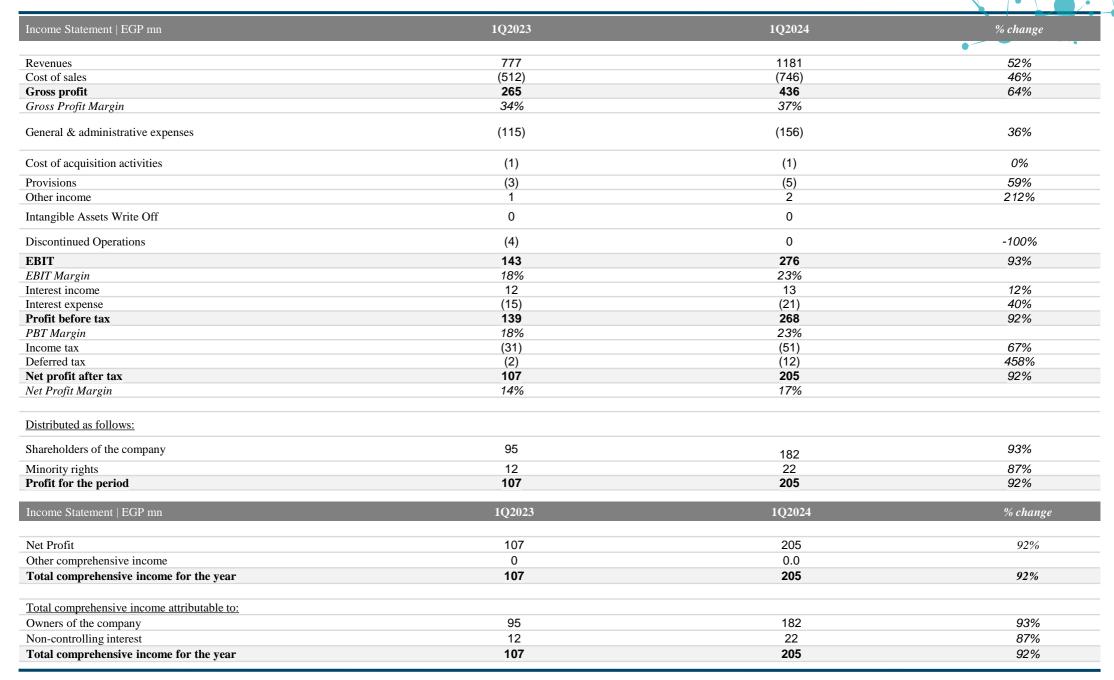
#### **Analyst Target Prices**







## **Consolidated Income Statement**





# **Consolidated Balance Sheet**

Balance Sheet   EGP mn	31 December 2023	31 March 2024
Non-current assets		•
Fixed assets	2,176.6	2,460.5
Intangible assets	407.3	406.8
Right of use	133.2	125.2
Payment under investment	-	-
Investment in associates	3.8	3.8
Total non-current assets	2,720.9	2,996.3
Current assets		
Inventory	292.0	395.2
Accounts receivables	648.5	800.1
Other receivables and debit balances	468.3	726.9
Due from related parties	0.5	0.5
Treasury bills	-	-
Cash	357.9	317.1
Total current assets	1,767.1	2,239.7
Total assets	4,488.0	5,236.0
Equity		
Share capital	722.7	722.7
Treasury Shares	(5.1)	(5.1)
Reserves	80.4	80.4
Retained earnings	1,435.6	1,617.9
Long term incentive plan	16.1	23.1
Equity attributable to the parent company	2,249.8	2,439.1
Non-controlling interest	196.5	218.9
Total equity	2,446.3	2,657.9
	2,110.5	2,037.7
Non-current liabilities		
Non-current portion of borrowings	423.0	740.4
Creditors and other credit balances - non-current portion	<u>-</u>	<u>-</u>
Non-current portion of lease liability	85.9	80.6
Deferred tax liabilities	101.8	114.1
Total non-current liabilities	610.7	935.1
Current liabilities		
Provisions	20.3	12.2
Creditors and other credit balances	928.1	1,055.2
Current Portion of Borrowings	318.9	363.1
Current portion of lease liability	45.7	44.2
Other Liabilities	42.5	42.5
Current income tax	75.6	125.8
Total current liabilities	73.0 1,431.1	1,643.0
Total liabilities	2,041.8	2,578.1
Total liabilities & shareholders' equity	4,488.0	5,236.0
Total naumties & shareholders equity	4,488.0	5,236.0



# **Consolidated Cash Flow Statement**

Cash Flow Statement   EGP mn	31 March 2023	31 March 2024
Cash flow from operating activities:		
Profit before tax	139.5	268.1
Adjustments for:		
Depreciation	36.7	42.7
Right of use depreciation	-	-
Amortization of intangible assets	4.0	0.5
Allowance for impairment of current assets	9.6	8.3
Provision	(13.4)	(8.1)
Capital gain/Loss	(0.0)	(0.1)
Credit / Debit Interest	10.2	9.2
Changes in current tax liability	(0.5)	(0.9)
Loss In Investments in subsidiaries	- -	
Share-based payments financial liabilities	4.1	7.1
Lease Write Off	- · · · · · · · · · · · · · · · · · · ·	-
Intangible Assets Write off		-
Operating profits before changes in assets and liabilities	190.2	326.7
Changes in working capital:		02011
Changes in Inventories	(13.1)	(103.5)
Change in trade receivables, debtors and other debit balances	(96.1)	11.3
Changes in Due from related parties	2.5	-
Change in trade and other payables	60.4	127.1
Employee Incentive Plan	-	127.1
Change in lease	4.4	1.3
Net cash flows generated from operating activities	148.3	362.9
Cash flow from investment activities:	140.0	302.7
Proceeds from sale of fixed assets	0.2	0.2
Fixed assets purchased	(19.0)	(65.8)
PUC purchased	(19.6)	(260.9)
Advance payment for purchase of fixed assets	(12.5)	(429.1)
Fixed assets Suppliers	(12.3)	(42).1)
Payments under investment	<u>.                                      </u>	
Credit Interest Collected	7.4	8.2
Paid for Investment Associates	7.4	6.2
Net cash flows used in investing activities	(122.3)	(747.5)
Cash flow from financing activities:	(122.3)	(141.5)
Treasury Shares		_
Dividends paid out	·	
Cash Proceed from Overdraft	171.6	323.8
Cash Paid to Overdraft	(196.9)	(298.5)
Interest paid	(17.4)	(17.7)
	· ,	· /
Receipts from borrowings	63.5	352.7
Repayment of Borrowings	-	(16.6)
Net cash flow from financing activities	20.8	343.8
Net change in cash & cash equivalents during the year	46.9	(40.8)
Cash and cash equivalents at the beginning of the year	347.4	362.5
Cash And Cash /equivalent In Acquired Subsidiaries at Beg. Of The Period	-	-
Cash & cash equivalents at the end of the year	394.3	321.7



# Thank you

#### **INVESTOR RELATIONS CONTACTS**

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#### **SHAREHOLDER INFORMATION**

EGX: CLHO.CA

Listed: June 2016

Shares Outstanding: 1.4 billion

