

**Cleopatra Hospitals Group** Investor Presentation 3Q' 2022

## ••• Disclaimer



This presentation contains forward-looking statements, including, but not limited to, statements concerning expectations, projections, objectives, targets, goals, strategies, future events, future revenues or performance, capital expenditures, financing needs, plans or intentions relating to acquisitions, competitive strengths and weaknesses, plans or goals relating to financial position and future operations and development. Although Cleopatra Hospitals Group believes that the expectations and opinions reflected in such forward looking statements are reasonable, no assurance can be given that such expectations and opinions will prove to have been correct. By their nature, these forward-looking statements are subject to a number of known and unknown risks, uncertainties and contingencies, and actual results and events could differ materially from those currently being anticipated as reflected in such statements. Important factors that could cause actual results to differ materially from those expressed or implied in forward-looking statements, certain of which are beyond our control, include, among other things: business integration risk; compliance risk; recruitment and retention of skilled medical practitioners risk: clinical risk; concentration of revenue; currency and macroeconomic; information technology and operational risk; regional tensions and political risk; and other key factors that we have indicated could adversely affect our business and financial performance, which are contained elsewhere in this document and in our past and future filings and reports. No part of these results constitutes, or shall be taken to constitute, an invitation or inducement to invest in Cleopatra Hospital Group or any other entity and must not be relied upon in any way in connection with any investment decision. Cleopatra Hospital Group undertakes no obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise, except to the extent legally required. Nothing in this document should be construed as a profit forecast



# CONTENTS





# ••• Our Mission & Values

- We put our patients first by providing **high quality healthcare services** with a focus on patient safety and quality of outcomes while enhancing the quality of life of our patients
- We focus on creating **sustainable growth** with positive measurable impact on our stakeholders and on society while **aiding in the transformation and institutionalization** of the Egyptian healthcare sector
- We work with our payor stakeholders in a collaborative partnership model delivering value for service and invocation aiding overall market growth in patient coverage
- We grow by continuously investing in our infrastructure and in medical technology while maintaining a partnership approach with all our stakeholders in collaboration with our healthcare regulator the MoHP
- We strive to be the **employer and partner of choice** in the growing Egyptian healthcare sector to our employees and doctor consultants through investing in training and technology
- We aim to **re-invest our scale synergies** in our stakeholders through investing in quality and patient safety and improving service delivery through technology, innovation, and training



# **A Unique Investment Story**

- Leading integrated healthcare provider in Egypt with track record of acquiring and integrating leading operating hospital assets
- Institutionalizing the healthcare industry in Egypt with a focus on medical quality, value pricing and corporate governance
- Delivering quality healthcare in a safe, reliable and caring environment through investment in people and facilities

Water Leader

- Significant under supply of beds relative to population and strength of payor network vs. other emerging countries
- Long Term Growth Market • Strong market volume growth supported by demographic profile and growing insured population
- While pricing is expected to continue growing inline with inflation it remains well below pre-devaluation levels in USD equivalent

- Group-wide tenders pharmaceuticals and medical consumables that drive scale cost efficiencies and improve margins
- Scale volume benefits from providing payors with a healthcare services network solution
- Scale in attracting best-in-class doctors, consultants, nurses with a focus on quality of outcomes and patient safety

Scale & Cost Stiller Bies

Strong Manager

A Unique Investment

**Story** 

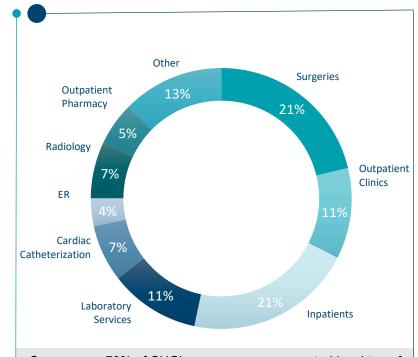
- Corporate office with matrix organization and centralized strategy management
- CHG has been introducing new functions in the Egyptian Healthcare Industry as it works to further institutionalize healthcare management in the country
- · Diverse industry experience and multi disciplinary approach to healthcare management

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# **A Diversified Healthcare Services Group**

- Cleopatra Hospitals Group is Egypt's first and largest private hospital group by number of hospital beds and operating hospitals and consists of seven operational hospitals, 1 brownfield hospital, and two polyclinics in addition to a leading IVF Centre all in Cairo. The Group's network includes:
  - i. Cleopatra Hospital (100.0% ownership)
  - ii. Nile Badrawy Hospital (99.9% ownership)
  - iii. Al Shorouk Hospital (100.0% ownership)
  - iv. Cairo Specialized Hospital (57% ownership)
  - v. Queens Hospital (100.0% ownership)
  - vi. Al Katib Hospital (100.0% ownership)
  - vii. Haven Hospital (18-year Usufruct Agreement)
  - viii. Sky Hospital (27-year Management Agreement)
  - ix. Bedaya IVF Centre (60% ownership)
- Since inception, the Group has revolutionized the Egyptian healthcare industry by bringing high quality, integrated healthcare solutions to a growing number of patients across a constantly expanding geographical footprint.
- Around 75% of revenue generated from insured & contract patients

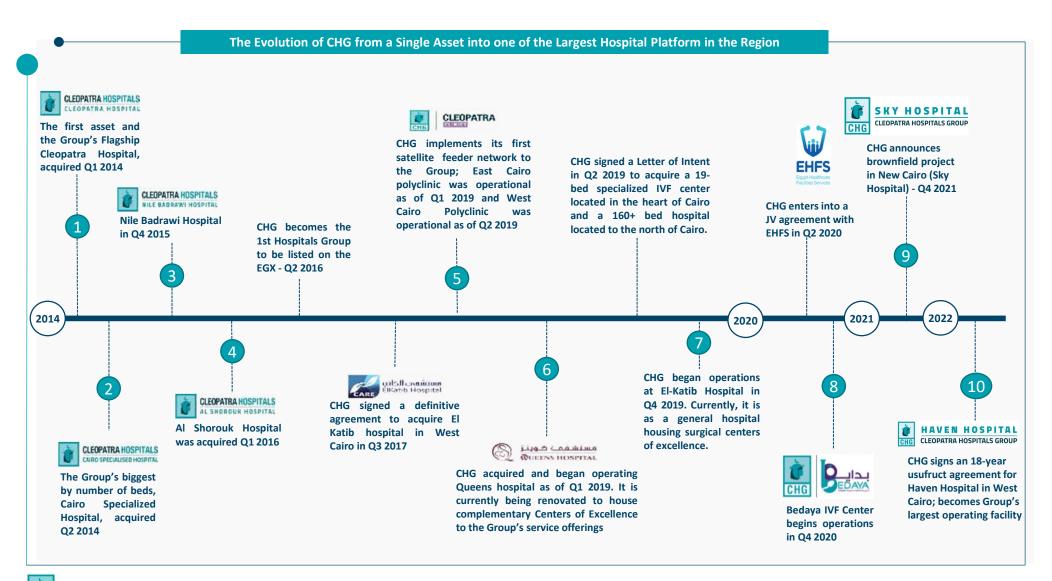


On average, 70% of CHG's revenues are generated by virtue of hospital-focused services.





# ••• CHG's Journey History & Timeline





# **Broad Network Coverage in Greater Cairo**

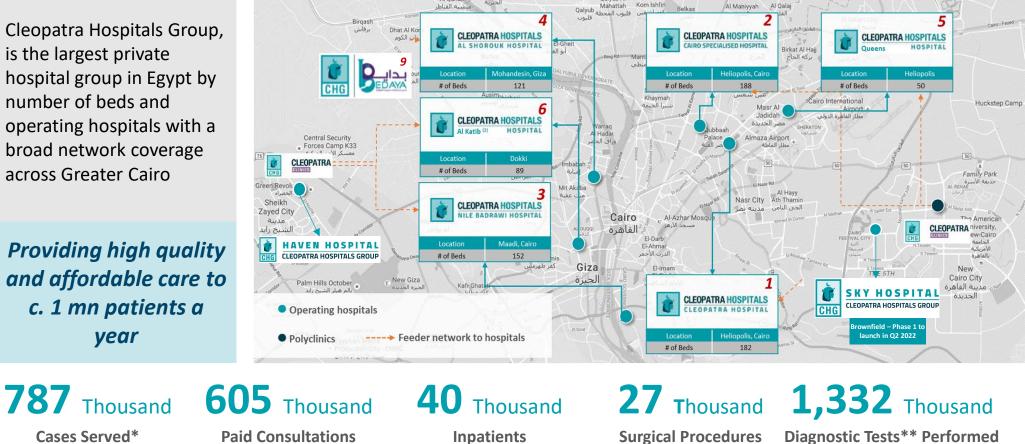
Leveraging a growing footprint, CHG continues to penetrate new segments of the population and provide high quality care to currently underserved areas of Greater Cairo

Cleopatra Hospitals Group, is the largest private hospital group in Egypt by number of beds and operating hospitals with a broad network coverage across Greater Cairo

Providing high quality and affordable care to c. 1 mn patients a year

Cases Served\*

in 9M2022



in 9M2022

in 9M2022

\*Cases served includes number of in-patients, outpatient visits and ER visits; \*\* Diagnostic Tests include Laboratory and Radiology tests conducted

in 9M2022

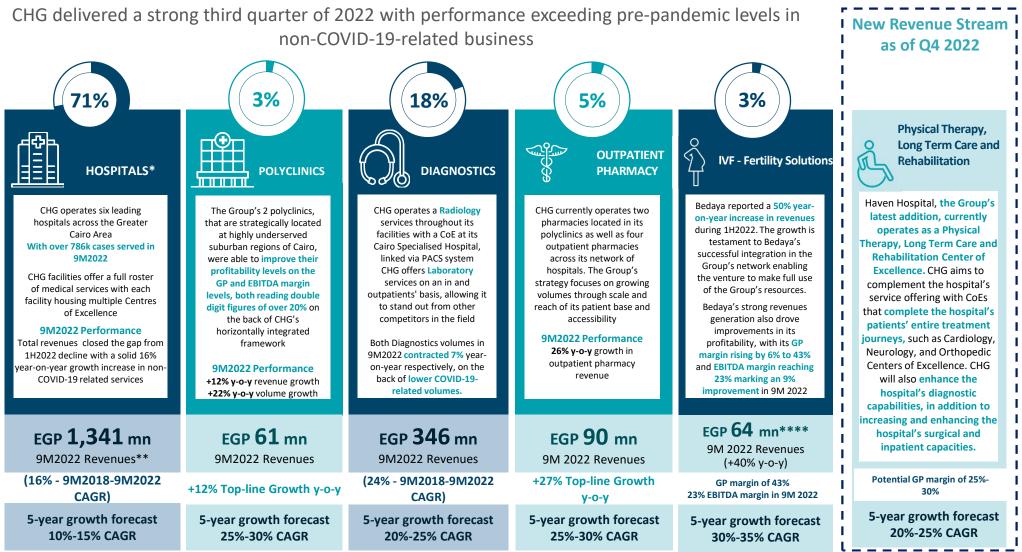


in 9M2022

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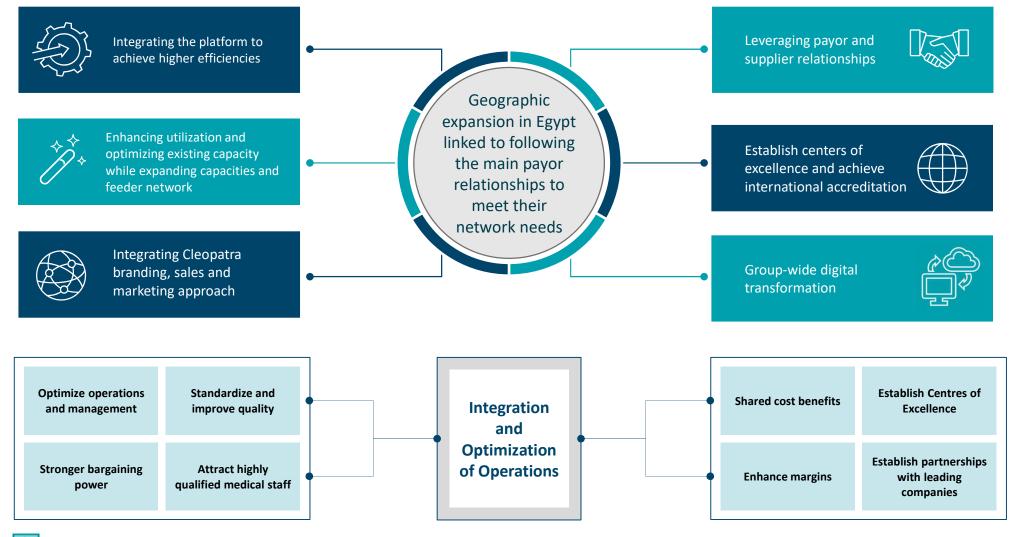
CHG

# **Diversified Service Offering and Revenue Stream**



Note: contributions based on 9M2022 revenues, \* ASH polyclinics revenues are excluded from polyclinics revenues and is included in hospital revenues. \*\* Calculated by subtracting revenues of polyclinics, diagnostics and pharmacy services from total revenues for 9M2022, \*\*\*5 Year forecast growth rates refers to revenue growth for the vertical \*\*\*\* Bedaya revenues include pharma revenues that are generated by virtue of Bedaya business.

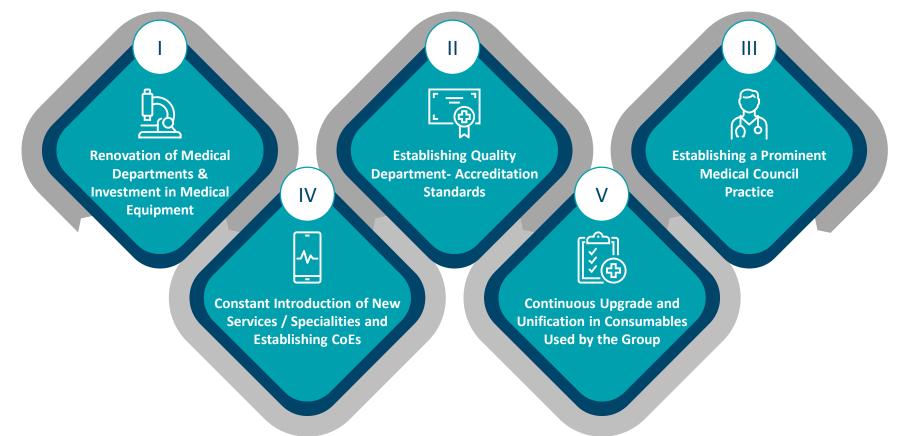
# ••• Clearly Defined Core Growth Strategy





# ••• Healthcare Provider of Choice

Creating a one-stop-shop that is seamlessly integrated across all our assets comes as a result of the Group's persistence in keeping our patients at the center of everything we do, while at the same time ensuring to drive value to all CHG's key stakeholders. With that focal point in mind at all times, the Group manages to maintain local sustainable growth with every day of operations.



CHG

# ••• CHG 3Q2022 Financial Highlights

CHG reports a strong third quarter with robust growth in the Group's core business lines despite no contribution from Covid-19 related income; Margins remained in line with the group's historical high levels, as materially reduced COVID-19 high margin services offset by operational efficiencies coupled with cost avoidance strategies across the Group.

Inpatients, Outpatients, and surgical procedures conducted continued to witness impressive volume growth in line with management's strategy to strengthen its presence in its core business hospitalization segments at 9%, 10%, 11% respectively year-to-date. CHG's overall Cases Served, which include emergency cases, inpatients, and Outpatients, increased by 7% year-to-date and by 10% Q3 2022 vs. Q3 2021.

To date **limited impact from the EGP devaluations in 2022** as the Group's integration model framework enables CHG to maneuver and offset negative inflationary effects.



<sup>1</sup>Adjusted EBITDA: Earnings before Interest, Tax, Depreciation and Amortization adjusted for provisions, impairments, LTIP, acquisitions expenses, pre-operating expenses and excluding contributions from other income. <sup>2</sup>EBITDA does not adjust for impairments booked during the period.

<sup>3</sup> Cases served includes number of in-patients, outpatient visits and ER visits.

<sup>4</sup>The breakdown of COVID-19-related revenues between direct and indirect is based on internal calculations carried out by management to better assess the performance of individual services

# 9M 2022 in Review

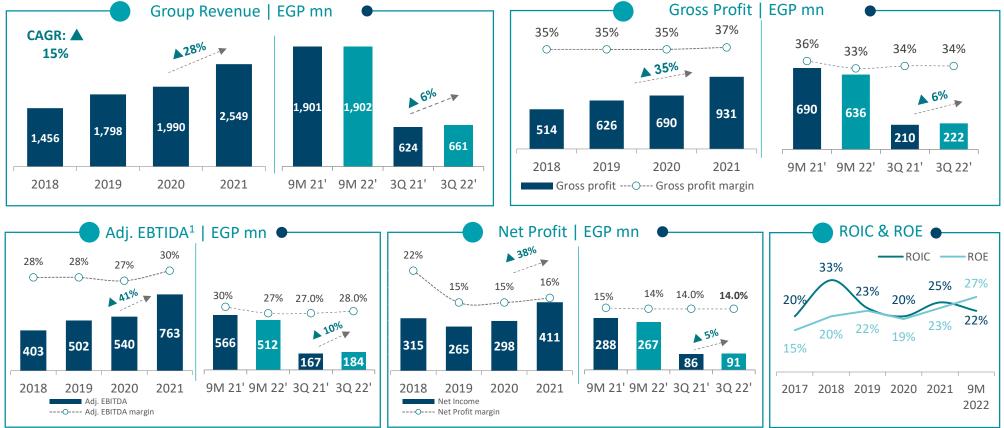
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# ••• Financial Performance in 3Q2022

Consolidated Group Revenues reported EGP 661mn in 3Q22, growing 6% versus the same period in 2021. This performance resulted in consolidated revenues of EGP 1,902mn in 9M 2022, entirely closing the gap from the previous quarter's year-to-date decline considering the high base effect of Covid-19 related serviced in the first half of last year.

The Group's operational excellence resulted in CHG growing its gross profits by 6% in 3Q22. In turn, the Group's adjusted EBITDA grew by a further 10% as the management realized further efficiencies on G&A. As a result, CHG's Net Profit during Q3 2022 achieved EGP 91mn, 5% above Q3 2021. Normalized net profit during 3Q 2022 excluding net interest income for the period, posted a solid 17% y-o-y rise in the third quarter of 2022.

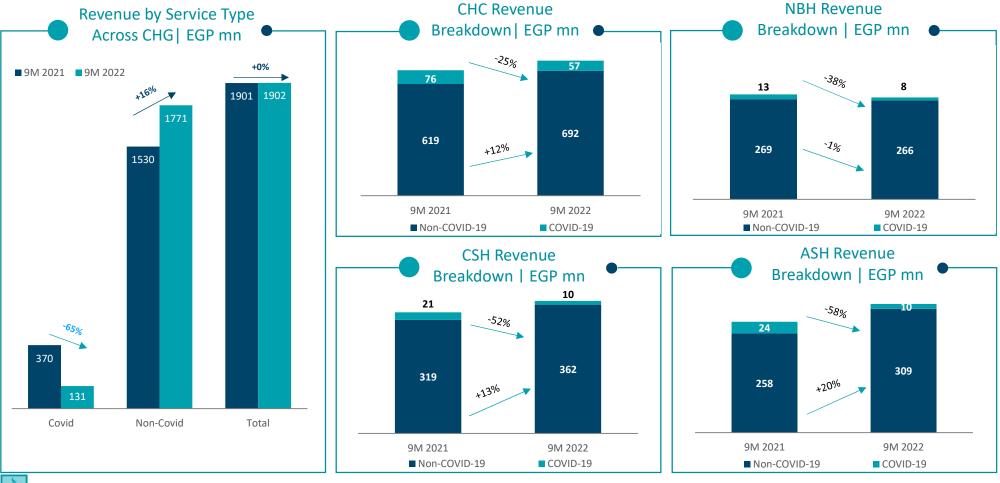


<sup>1</sup>Adjusted EBITDA: Earnings before Interest, Tax, Depreciation and Amortization adjusted for provisions, impairments, LTIP, acquisitions expenses, pre-operating expenses and excluding contributions from other income.

CHG

# ••• Direct vs. Indirect COVID Contribution

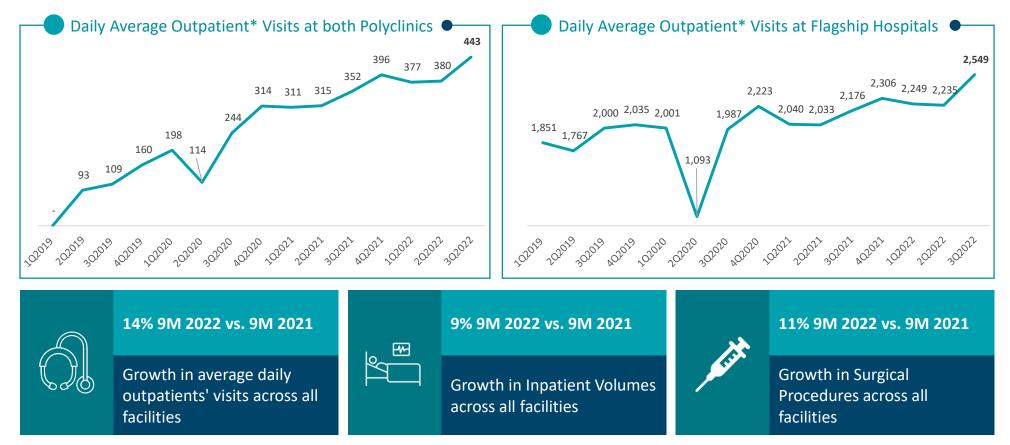
Indirect COVID revenues include both, revenues generated by suspected COVID-19 patients at its regular facilities, as well as tests performed as part of the extraordinary protocols introduced during the pandemic (for example, chest CTs for all surgical patients). Meanwhile, direct COVID-19 revenues include revenues generated by the Group's COVID-19 facilities, which in 9M 2021 were Queens and El Katib Hospitals and in 9M 2022 only included Queens Hospital that was shut down during April for upgrading and accordingly offered minimal contribution.





# Patient Volumes Recovery Journey

The Group's East and West Cairo **polyclinics continue to outperform management's expectations on all fronts,** the Group's polyclinics generated **EGP 61mn in revenue during 9M 2022,** recording growth of 12% compared to the same period in 2021. This growth comes on the back of **cases served that expanded by 22% throughout the first nine months of 2022** in comparison with the same period in 2021. In addition to their continuous ramp up in volumes, the polyclinics were also able to significantly **improve their profitability levels on the gross profit and EBITDA margin levels, both reading double digit figures of over 20%** on the back of CHG's horizontally integrated framework.

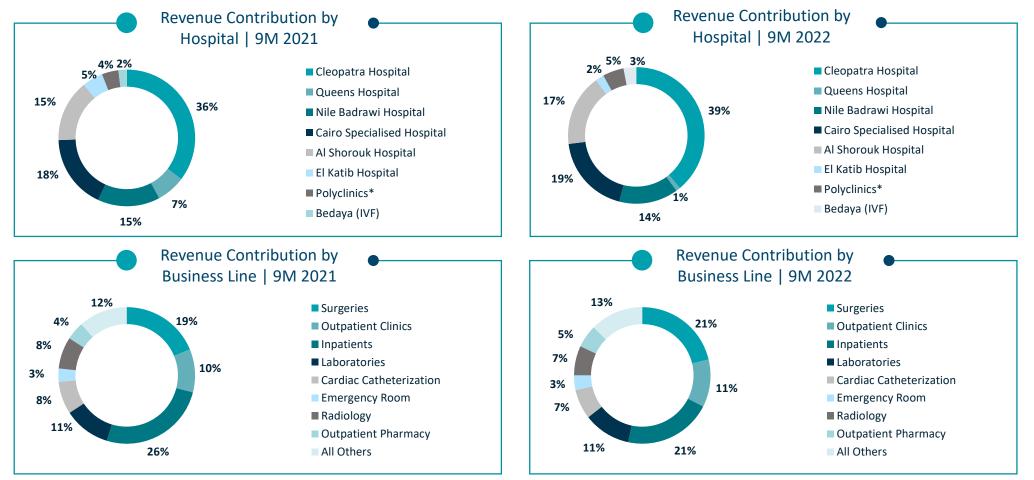


\*Outpatients included are only paid visits and excludes follow-ups



# ••• Group Revenue Contribution in 9M 2022

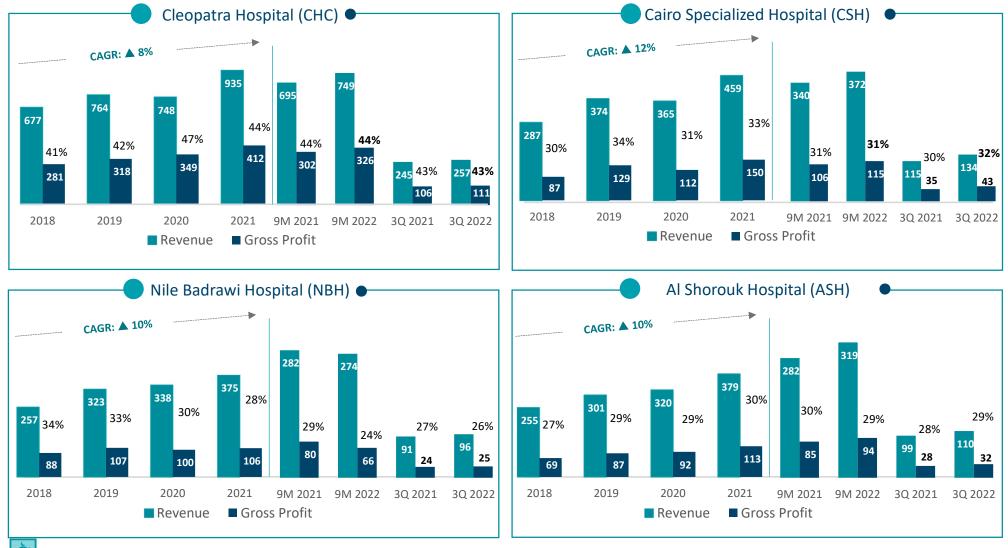
Cleopatra (CHC), Cairo Specialized (CSH), and Al Shorouk Hospitals (ASH) all witnessed consistent y-o-y growth in the 9M22 supported by expanding volumes and increasingly optimized case mix. NBH managed to close the gap in comparison to their performance in 2021 by recording solid growth in Q3022 versus declines in 2Q2022 and 1Q2022. As the hospital's outpatient department was partially closed for the majority of the year due to renovation works, with the successful inauguration of the outpatient department and the focus on its core centres of excellence and improving payor portfolio, the hospital's performance returned to its historical growth trajectory.



\*Polyclinics revenues include revenues from the Group's East and West Cairo Polyclinics as well as CHG Pharma.

# ••• Financial Performance of Flagship Hospitals

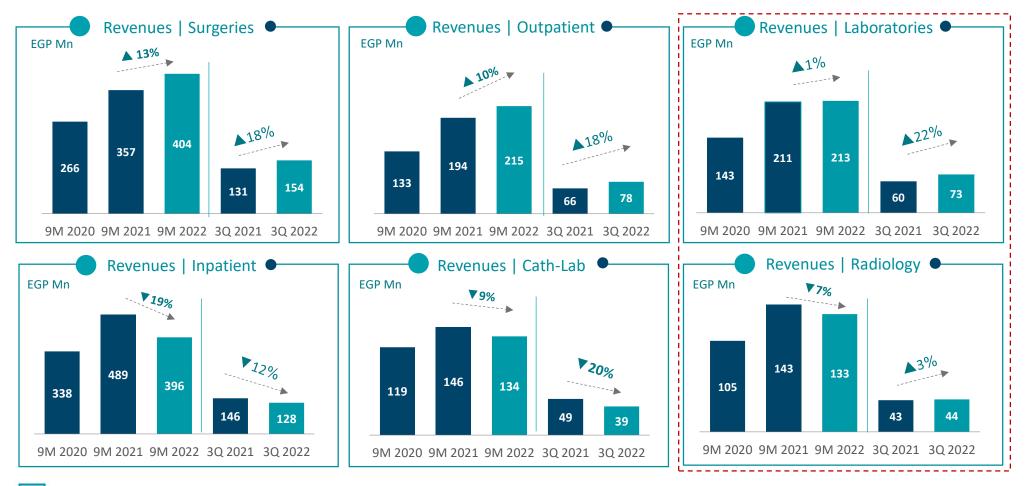
Limited impact from the EGP devaluations in 2022 as the Group's integration model framework enables CHG to maneuver and offset negative inflationary effects. CHG's supply chain team had taken a decision starting Q4 of last year to build strategic stocks at the best prices for the coming period, protecting the Group's margins by securing tenders and strategic partnerships with suppliers and manufacturers, in addition to management's cost containment initiatives on a Group level and within each facility.



CHG

# ••• Key Revenue Drivers (i)

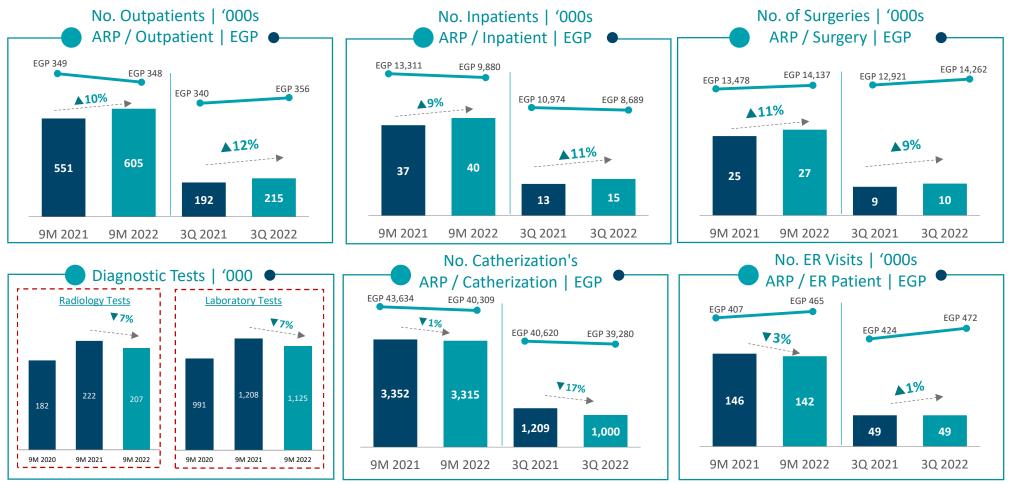
CHG reported revenues of EGP 1,902 million in the nine months of 2022, flat against last year's figure. This performance entirely closes the gap from the previous quarter's year-to-date decline considering the high base effect of Covid-19 related serviced throughout last year. This comes on the back of the Group's organic business performance reflecting a solid 16% year-on-year increase in non-COVID-19 related revenue supported by a healthy increase in the overall number of cases served by the group.





# ••• Key Revenue Drivers (ii)

Inpatients, Outpatients, and surgical procedures conducted continued to witness strong volume growth in line with management's strategy to strengthen its presence in its core business hospitalization segments at 9%, 10%, 11% respectively year-to-date. CHG's overall Cases Served, which include emergency cases, inpatients, and Outpatients, increased by 7% year-to-date and by 10% Q3 2022 vs. Q3 2021.



Note\*: Cases served includes number of in-patients, outpatient visits and ER visits.

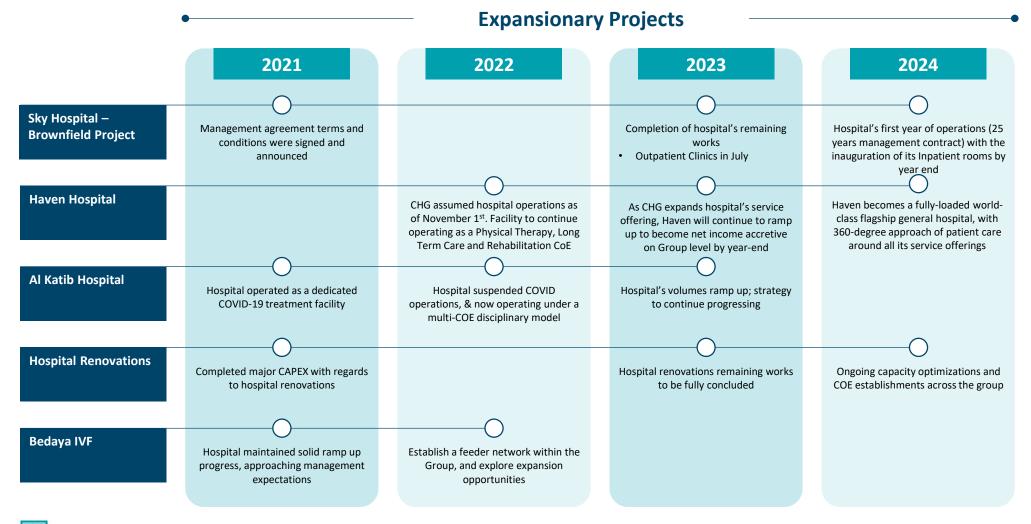


# Transformation Review

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# ••• CHG's Expansions Progress



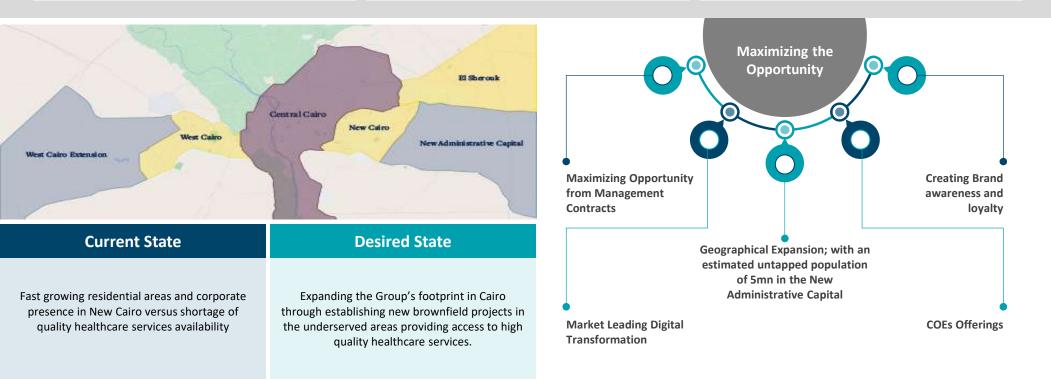


# ••• Market & Competition Analysis



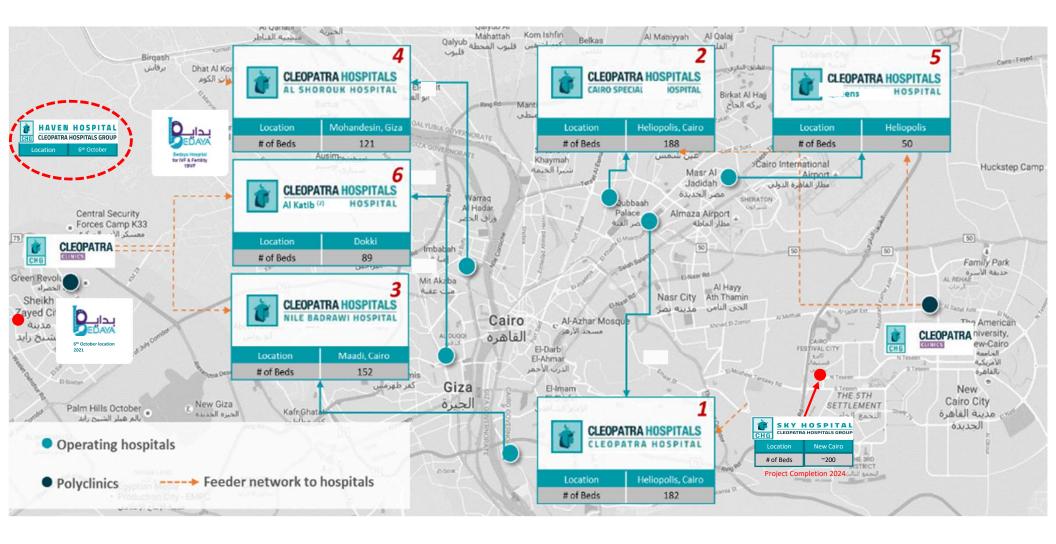
Expand geographical presence in new underserved areas and cities (New Cairo , October) through Hospitals, focused CoEs, or polyclinics Patient Focused Marketing and product development with emphasis on patient experience, high service levels, and patient centric operations

Volume driven strategy aiming to attract both patients and consultants towards the untapped regions





# ••• Expanding CHG's Geographic Footprint





# ••• Haven Hospital

#### **Facility Overview**



#### Legal Arrangement

 18-year usufruct agreement with Haven Hospital's owners with an option for renewal at the end of the period.

 an upfront payment along with annual rental payments as the contract matures.

#### **Current Service Offering**

 The largest operating facility in the Group today, standing at c.30,000 sqm

 Currently operating as a world-class Physical Therapy, Long Term Care and Rehabilitation Center of Excellence

#### Capex

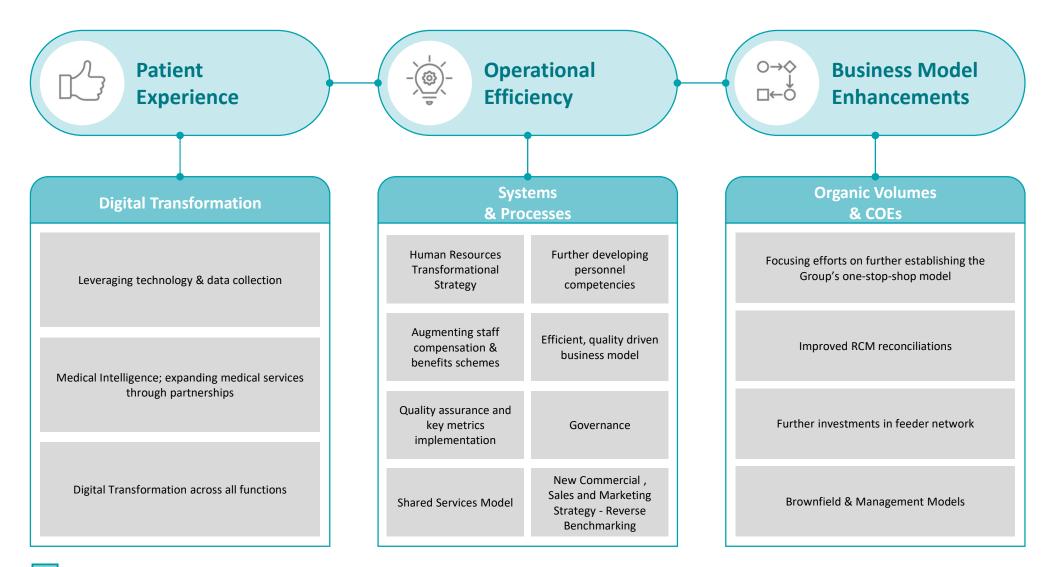
- Estimated at EGP 200mn, investments will be geared towards raising the hospital's capabilities further
- Expand hospital service offering to position as a flagship hospital CHG's hospital roaster

#### **Development Strategy**

	Short term	Medium to Long term
	O	O
Physiotherapy &	Continue and enhance services from within existing	Establish Partnerships and COE complimentary framework
Rehabilitation	segments & introduce referrals from Group hospitals and	
	doctors and polyclinics	
Operating Rooms &	Inaugurate Orthopedic, Neurology and other general	Expand surgical offerings complementing ER and OPD
Inpatient services	surgeries service offerings in completion of current services	through the Group's referral network
Centers of Excellence	Focus on Orthopedic and Neurology	Introduce Cardiology CoE via cathlabs inaugurations
Outpatient Clinics & ER	Roll out the hospital's first phase of outpatient clinics in	Brand and position Haven as a tertiary care hospital after
	conjunction to Majarrah's patient base .	launching ER services
Diagnostics	Enhance Lab performance through medical CAPEX	Launch full fledged radiology & lab services
	investments	
<b>*</b>		

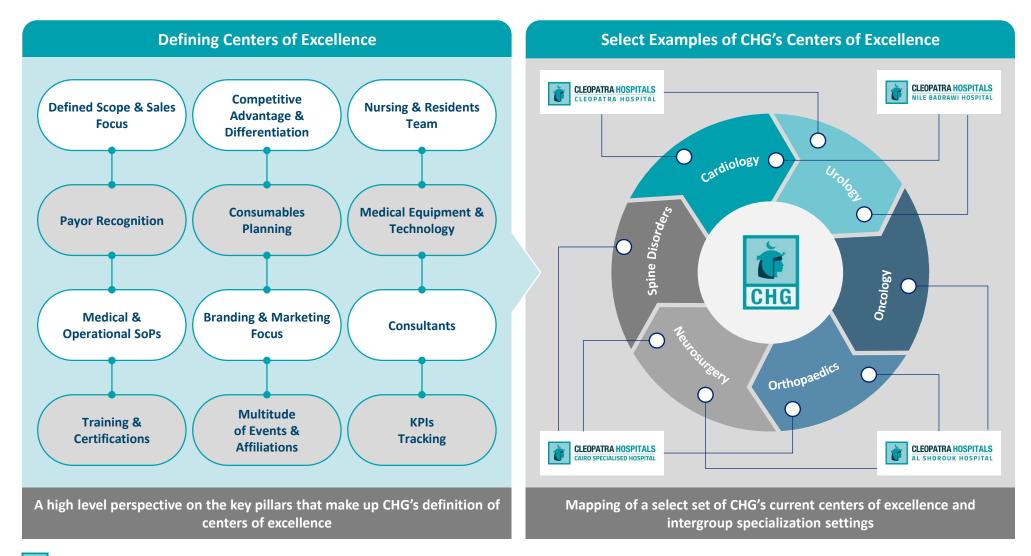


# ••• CHG's Strategic Development Approach





# ••• The Group's Centers of Excellence





# ••• Robotic Surgeries CoE



# Advantages

#### **CMR** Versius



#### Vision

On June 8, CHG became the first private healthcare provider in Egypt to introduce a robotic surgery unit within their network. Robotic surgeries are a major step forward in the performance of advanced and complicated surgeries and will further advance the development of the Egyptian healthcare sector.

#### **Project Specifics**

- Since RoboSurge's inception, the robotic unit conducted over 35 procedures to date, with projections to at least double that figure by year-end.
- The technology came in aid of General, Urology, Obstetrics, and Gynecology cases that required complicated or advanced procedures to be conducted with minimal invasions and slim margins of error, in addition to extreme precision and recovery periods in tumors removal.

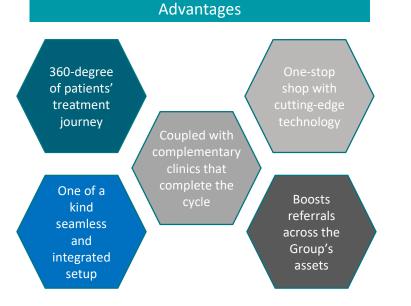
#### Media & Marketing







# Oncology Center of Excellence



#### Advancing Oncology Therapeutic Capabilities





#### Vision

Management successfully concluded an agreement with one of Egypt's leading Oncology practices, setting up a one of its kind Oncology Center of Excellence across the Group's hospitals. The agreement entails setting up fully loaded oncology treatment centers at Cleopatra, Cairo Specialized, and Nile Badrawi hospitals.

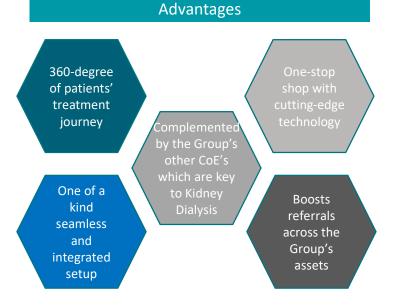
#### **Project Specifics**

- Management initiated the project's rollout at Cleopatra Hospital and began designating the necessary space and infrastructure at Cairo Specialized and Nile Badrawi Hospitals being phases 2 and 3 of the project.
- Setup includes 3 types of clinics that encompass an Oncology patient's detection and treatment journey, being Diagnostic Clinics, Therapeutic Clinics, and Complementary Clinics.

#### Media & Marketing



## ••• Nephrology Center of Excellence



#### روب مستشفی کلیدوباتصرا مجموعة مستشفیات کلیدوباترا



#### Vision

CHG's management successfully finalized an agreement with one of the nation's top Nephrology practices. By virtue of this agreement, Cleopatra Hospitals Group will now expand its service offering with regards to Kidney treatments, rolling out dialysis services across the Group's hospitals as well as re-introduce Renal Transplantation.

#### **Project Specifics**

CHG will develop several Nephrology COEs across all cleopatra hospitals.
This will include a full suite of hemodialysis services, OPD services,
biological Infusion services and pediatric renal transplantations. In line with the group's one-stop shop model, the services offered at the
Nephrology COEs will cover the full patient journey from patient awareness/diagnosis to treatment and aftercare.

#### Integrated Service Offering Across CHG

#### **Cleopatra Hospital**



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Hemodialysis Unit Transplant Clinic

#### Nile Badrawi Hospital



Hemodialysis Unit Transplantation Unit Transplant Clinic

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Hemodialysis Unit Transplantation Unit Transplant Clinic

Hemodialysis Unit

Transplantation Unit Transplant Clinic

**Cairo Specialised Hospital** 

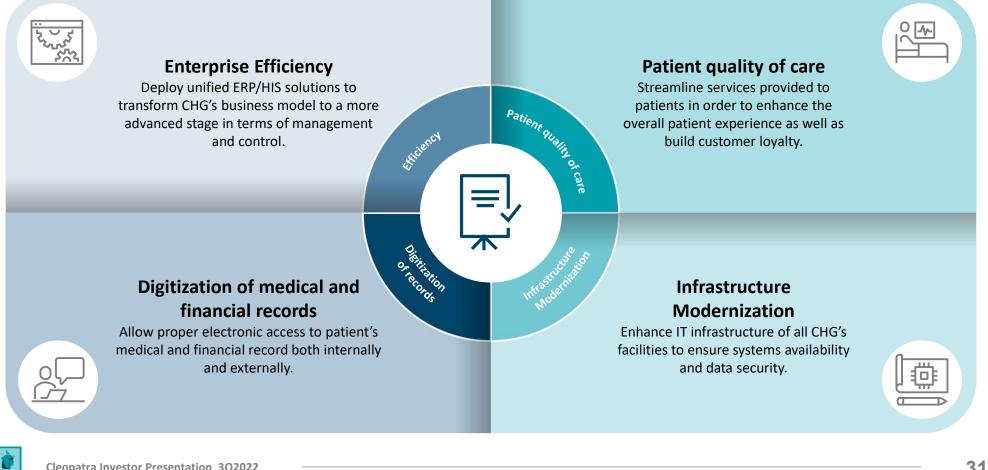
**Al Shorouk Hospital** 



**Entire Journey Service Offering** 

# **Expanding CHG's Digitalization Agenda**

The Group recognizes digitalisation as a key driver for future growth. Over the last few years, CHG has embarked on a digital transformation strategy, which aims to introduce the latest digital solutions available to enhance all aspects of the Group's day-to-day operations. This allows CHG to remain as Egypt's leading player in the healthcare industry as it continues to benefit from its first mover advantage, a key differentiator for the Group since inception.



# ••• Digital Transformation Approach

#### **Unified Patient Experience**

- Establishment of reliable unified seamless technology platform
- Enable the full automation and integration of health stakeholders,
- leverage patient experience and build loyalty.

#### **Patient Engagement**

- Enhance the patient experience and increase brand loyalty
- Streamlining patient engagement.

#### **Medical staff Efficiency**

- Improving the efficiency of business process.
- Advanced and regulated stage for strengthening medical staff.



#### **Health Outcome**

- Enable electronical medical record for Drs.
- Proper access level, and for patients as well.

#### **Process Excellence**

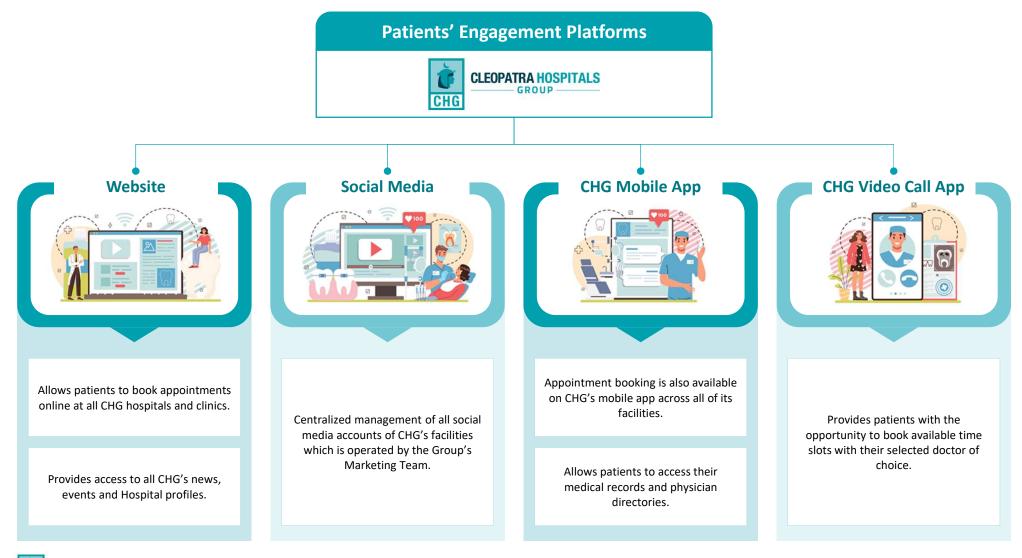
 Using several modules to keep track of all data, both internally and externally (call center, costing, claim management, etc..)

#### **Cutting edge Technology Platform**

- Enhance IT infrastructure of the hospitals
- Ensure systems availability and data security, privacy and protection.



# ••• Leveraging on Clinysis' Successful Roll-Out



# ••• CHG's Forward-Looking Digitalization Agenda

AI - Radiology Utilize AI for efficient reporting





#### Big Data Management (Clinical, Operational, Financial)

Providing consolidated reports across branches, deliver Valuable insights to the whole group & measure overall group performance.



e-Claim the process of identify

Upgrade the process of identifying and controlling demands and recover losses and rejections.





#### Patient Relationship Management

Establish central patient relationship management to take of the patients' services throughout all different channels digital, walk-in, call center, follow-ups, marketing, etc..



Governance & Shareholder Information

# ••• Governance (I)

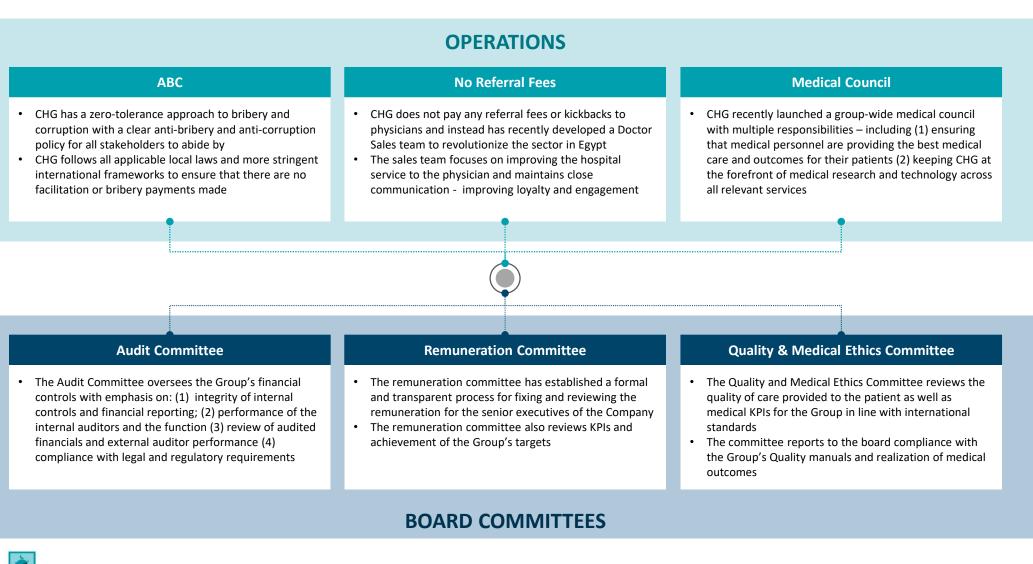
The Group's Board of Directors provides the necessary oversight and combination of expertise to thoroughly oversee the Group's corporate governance framework, a cornerstone of the Group's long-term success and value creation.

#### **Board of Directors**

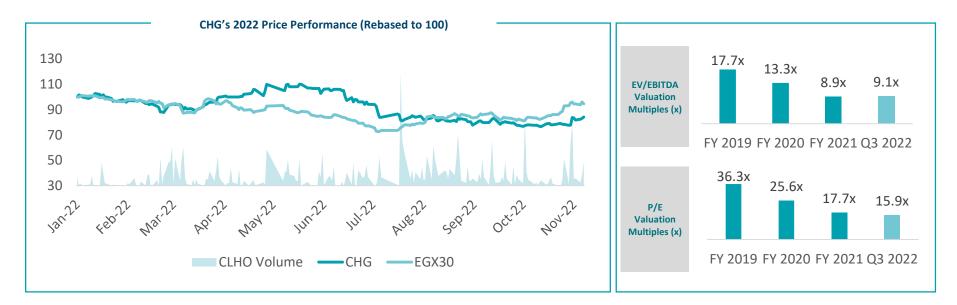
The Group's board of directors includes a total of 13 board members, with four seats allocated to Care Healthcare Limited (CHG's founder controlled by CHG's Chairman Ahmed Badreldin), four seats allocated to MCI Capital (an affiliate of Banque Misr and CI Capital), while the remaining five seats are allocated to the Group CEO, Dr. Ahmed Ezzeldin, and four independent board members with extensive sector experience



# ••• Governance (II)



# ••• CLHO Trading Analysis





\* EFG Hermes are restricted from providing Target Prices in avoidance of conflicts of interest.

CHG

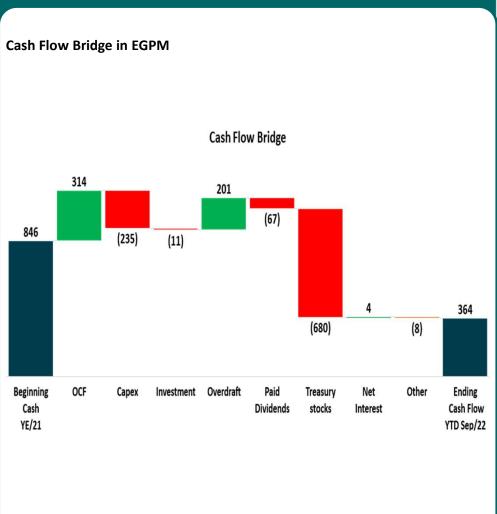


# ••• Balance Sheet and Leverage

**Balance Sheet Summary** 

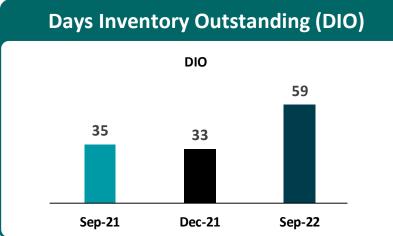
EGPM					
Balance Sheet Summary	Dec-21	Sep-22			
Cash	846	364			
Inventory	51	91			
Debtors & other Debt balance	576	595			
Current Assets	1,473	1,050			
Intangible Assets	426	424			
Non-Current Assets	1,534	1,684			
Total Assets	3,433	3,158			
Overdraft & Short Term Loan	99	293			
Creditors & other Credit balance	549	607			
Current Liabilities	649	901			
Non-Current Debt	173	160			
Non-Current Liabilities	114	149			
Total Liabilities	935	1,210			
Net Assets	2,498	1,948			
Total Equity	2,498	1,948			
Leverages Ratios	Dec-21	Sep-22			
Total Liabilities / Total Assets	0.27 X	0.38 X			
Net bank debt / equity	-23%	5%			
ROE (post eceptional)	23%	27%			

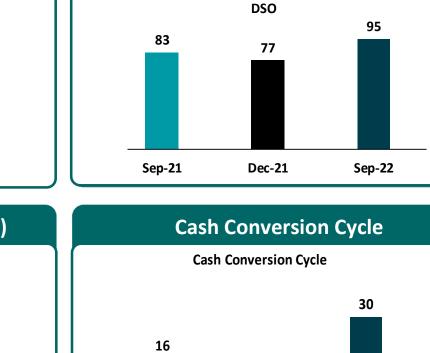
## Cash Flow Bridge for 9M 2022





# ••• Cash Conversion Cycle





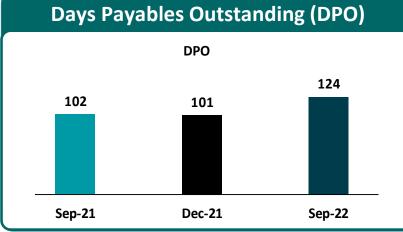
Sep-21

8

Dec-21

Sep-22

**Days Credit Sales Outstanding (DSO)** 





# ••• Consolidated Income Statement

All figures in EGP mn	3Q2021	3Q2022	% change	9M 2021	9M 2022	% change
Revenues	623.8	660.5	6%	1,900.6	1,902.2	0%
Cost of sales	(414.2)	(438.9)	6%	(1,210.2)	(1,266.5)	5%
Gross profit	209.7	221.6	6%	690.4	635.7	-8%
Gross Profit Margin	34%	34%		36%	33%	
General & administrative expenses	(96.0)	(96.6)	1%	(298.0)	(298.3)	0%
Cost of acquisition activities	(5.0)	(1.9)	-62%	(11.8)	(2.8)	-76%
Provisions	(2.6)	(1.3)	-48%	(13.9)	(10.2)	-26%
Other income	0.1	2.2		7.3	4.1	-43%
EBIT	106.2	124.0	17%	373.9	328.5	-12%
EBIT Margin	17%	19%		20%	17%	
Interest income	14.4	5.9	-59%	40.6	37.4	-8%
Interest expense	(9.9)	(12.6)	28%	(25.1)	(29)	15%
Profit before tax	110.7	117.3	6%	389.4	336.9	-13%
PBT Margin	18%	18%		20%	18%	
Income tax	(19.1)	(23.4)	22%	(97.2)	(65.8)	-32%
Deferred tax	(5.5)	(3.2)	-41%	(4.1)	(4)	-4%
Net profit after tax	86.1	90.7	5%	288.1	267.1	-7%
Net Profit Margin	14%	14%		15%	14%	
Distributed as follows:						
Shareholders of the company	80.0	82.5	3%	271.8	246.9	-9%
Minority rights	6.1	8.2	33%	16.3	20.2	24%
Profit for the period	86.1	90.7	5%	288.1	267.1	-7%



## ••• Consolidated Balance Sheet

All figures in EGP mn	31 December 2021	30 September 2022
Non-current assets		
Fixed assets	1,351.7	1,508.7
Intangible assets	425.5	424
Right of use	174.7	156.5
Payment under investment	5.7	16.7
Investment in associates	2.2	2.2
Total non-current assets	1,959.8	2,108.1
Current assets		
Inventory	51.3	91
Accounts receivables	383.3	480.8
Other receivables and debit balances	191.7	112.4
Due from related parties	0.5	1.5
Treasury bills	677.1	95.2
Cash	168.9	268.6
Total current assets	1,472.8	1,049.5
Total assets	3,432.6	3,157.6
Equity		
Share capital	800.0	800.0
Treasury Shares	(4.2)	(750.6)
Reserves	302.9	319.2
Retained earnings	1,270.0	1,437.1
Long term incentive plan	8.3	4.3
Equity attributable to the parent company	2,377.1	1,810
Non-controlling interest	120.7	137.7
Total equity	2,497.8	1,947.7
Non-current liabilities		
Long-term investments creditors	31.8	42.1
Non-current portion of lease liability	172.7	160.4
Non-current portion of Borrowings		20.8
Deferred tax liability	81.8	85.8
Total non-current liabilities	286.3	309.1
Current liabilities		
Provisions	21.9	19.8
Creditors and other credit balances	461.0	528.9
Current Portion of Borrowings	60.6	252.9
Current portion of lease liability	38.7	40.6
Current income tax	66.2	58.6
Total current liabilities	648.5	900.8
Total liabilities	934.8	1,209.9
Total liabilities & shareholders' equity	3,432.6	3,157.6 <b>4 3</b>

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### ••• Consolidated Cashflow Statement

All figures in EGP mn	30 September 2021	30 September 2022
Cash flow from operating activities: Profit before tax	200.4	226
	389.4	336.9
Adjustments for:	02.5	07
Depreciation	83.5	97.4
Amortization of intangible assets	11.9	11.9
Allowance for impairment of current assets	33.3	(31.6
Provision	(6.5)	(2.1
Capital gain/loss	1.4	(0.8
Credit/debit interest	(15.5)	(4.8
Changes in current tax liability	(71.8)	(73.3
Gain/loss in investments in subsidiaries	(0.8)	
Employee incentive	4.1	12.
Operating profits before changes in assets and liabilities	429.1	345.
Changes in working capital:		
Changes in inventories	10.5	(39.8
Change in trade receivables, debtors, and other debit balances	(33.5)	(76.9
Changes in due from related parties	(0.7)	(0.9
Change in trade and other payables	44.1	66.
Paid from employee incentive plan		(14.7
Change in lease	(14.2)	7.
Others	- · · · · · · · · · · · · · · · · · · ·	
Net cash flows generated from operating activities	435.4	287.
Cash flow from investment activities:		
Proceeds from sale of fixed assets	1.8	2.
Payments for purchase of fixed assets	(67.2)	(123.7
PUC purchased	(127.5)	(132.1
Advanced payments for purchase of fixed assets	17.5	10.
Fixed assets suppliers	(14.7)	
Payments for acquisition of a subsidiary, net cash acquired	() -	
Payments under investment	(5.7)	(11
Credit interest collected	35.0	33.
Treasury bills	-	
Paid under subsidiaries capital increase		
Paid for investment associates		
Net cash flow from investment activities	(160.8)	(220.5
Cash flow from financing activities:	(100.0)	(220.3)
Lease payments	-	
Treasury Shares	(74.2)	(665.7
Dividends paid	(47.2)	(603.7)
	(47.2)	· · · · · · · · · · · · · · · · · · ·
Receipts from borrowings		20.
Repayment of borrowings	-	
Cash proceed from overdraft	345.5	301.
Cash paid to overdraft	(209.6)	(109.3
Interest paid	(27.6)	(29
Net cash flow from financing activities	(12.9)	(548.7
Net change in cash & cash equivalents during the period	261.6	(481.6
Cash and cash equivalents at the beginning of the period Cash & cash equivalents at the end of the period	1,677	847.
	1,936.6	365.

# Thank you

#### **INVESTOR RELATIONS CONTACTS**

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Cleopatra Investor Presentation 3Q2022

#### SHAREHOLDER INFORMATION

EGX: CLHO.CA Listed: June 2016 Shares Outstanding: 1.6 billion

